

## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Visit of Mr. Max Hugel, DDA, to the Defense  
Language Institute Liaison Office

FROM:

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DATE

6 April 1981

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TO: (Officer designation, room number, and  
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INITIALSCOMMENTS (Number each comment to show from whom  
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6 April 1981

## MEMORANDUM OF CONVERSATION

FROM: [REDACTED]  
Chief, Language School

SUBJECT: Visit of Mr. Max Hugel, DDA, to the Defense  
Language Institute Liaison Office

1. Mr. Max Hugel, Deputy Director of Administration accompanied by his Executive Officer, [REDACTED] and [REDACTED] Chief, Language School visited the Defense Language Institute Liaison Office on 26 March. Our hosts were Lt. Col. Roland W. Flemming and his civilian assistant Ms. Ivy Gibian.

2. Col. Flemming presented the DLI organization and its mission which is technical control, and support to all foreign language instruction conducted in the Department of Defense. Col. Flemming described their primary facility at Monterey which trains over 3,600 students (of whom 72% will do intercept work) per year with a staff of approximately 500 teachers who are GS-07 and GS-09 contract employees. The average class size is 7.6 students. There is no incentive program for language learning in the armed forces but high attrition and declining language competence has brought the issue to the discussion stage. Russian, German, Korean, Spanish, and Arabic are the top five languages now taught and a 25% increase in demand for them is anticipated.

3. An inquiry concerning new language teaching techniques led to a discussion of the Interagency Language Roundtable which serves as an information exchange forum for international agencies in the Washington area. Computer-assisted instruction is not widely used but there is a current emphasis on job-related training which is adding interest to traditional classroom techniques.

4. The DLI effort which consumes a 21 million dollar budget dwarfs the Agency language program but we cooperate closely with DLI. The Language School has supplied training for their instructors in oral proficiency testing at Monterey and in turn DLI has made a great deal of training material available to us. DLI testing information requested by Mr. Hugel is available at the Language School.

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